#### LE I KNOWLEDGE

**Leadership** the ability to influence, lead, or guide others so as to accomplish a mission in the

manner desired by providing purpose, direction, and motivation.

**Purpose** gives others a reason for why they should do something.

**Direction** gives others the "knowledge" to complete the task.

**Motivation** gives others the will to do what they are capable of doing.

#### Leadership Traits – JJ DID TIE BUCKLE

**Judgment** is the ability to consider all of the factors of a problem or situation. It is then up to the leader to make a correct decision.

**Justice** is being fair and even in your decisions, and impartiality should be your watchword.

**Dependability** is being known to perform duties in a proper manner.

**Initiative** is the ability, or presence of mind, to take action in the absence of any clearly defined orders.

**Decisiveness** is that quality that allows an individual to take swift and firm action.

**Tact** is the ability to deal with others without creating offense.

**Integrity** is being honest and upright, truthful in actions and words.

**Enthusiasm** is showing interest and exuberance in the performance of duties.

**Bearing** is creating a favorable impression by your appearance. You should carry yourself well, and always act in a manner becoming to an officer.

**Unselfishness** is putting the comfort and advancement of others ahead of your own.

**Courage** is that mental quality that allows you to face fear and to overcome it, physical or moral.

**Knowledge** is technical and tactical knowledge that will help accomplish tasks.

**Loyalty** is the quality of faithfulness to country, organizations, seniors, subordinates and peers.

**Endurance** is the ability to deal with hardships, both physical and mental.

**Code of Ethics** – A set of standards or a value system by which human actions are determined to be right or wrong, good or evil.

**Morals** – Defined as conforming to an established set of codes or accepted notions of right or wrong.

Values- Your attitude about the worth or importance of people, concepts, or things.

#### **Core Values – Honor, Courage, and Commitment**

**Honor** is the quality that guides Marines to exemplify ethical and moral behavior.

**Courage** is a mental quality that recognizes fear of danger or criticism but enables a leader to proceed in the face of it with calmness and firmness.

**Commitment** means the dedication to carry out all unit tasks and to serve the values of the country, the MCJROTC, and the unit.

**Introspection** – When you examine your actions and motives to see whether you are acting in a correct and responsible manner.

**The Bill of Rights** – Defined as the first 10 amendments to the U. S. Constitution.

#### The Flag of the United States is known as "Old Glory"

The original flag of the United States made in 1777 consisted of 13 alternating red and white strips and a rectangular union with a blue background and 13 white stars.

The colors represented in the flag signify the following:

**Red-** hardness and valor (from our mother country)

White-purity and innocence (stars from the heaven and stripes representing Liberty)

**Blue-** vigilance, perseverance, and justice (background for a new constellation)

The **Lamp of Learning** device used in the cadet enlisted rank insignia signifies intensive study, a source of intellect, and moral and spiritual illumination.

#### **Components of the Marine Emblem** – Eagle, Globe and Anchor.

Eagle: Symbol of our Nation,

Globe: Worldwide Service.

Anchor: Shows our Naval Tradition.



Notes:	 	 	

#### LE II KNOWLEDGE

**Primary Objective of Leadership** – Mission Accomplishment **Secondary Objective of Leadership** – Troop Welfare

**Authority** – The legitimate power of a leader to direct individuals to take action within the scope of the leader's position.

**Responsibility** – The obligation to act or to do a task that one must answer for, either to team members or to supervisors.

**Accountability** – The reckoning, when leaders must answer for their actions and accept the consequences, good or bad. Accountability is the very cornerstone of leadership.

**Roles of the Officer** – (1) Be the leader (2) Be the decision maker (3) Be prepared to assume responsibility for the actions of subordinates under their command.

**Purposes of the NCO** – (1) Decentralize Authority (2) Provide links between commanders and enlisted men (3) Provide a senior enlisted advisor for the commander (4) Afford avenues for advancement (5) Recognize and reward outstanding skills.

#### Leadership Principles -

#### Leadership Principles You Apply to Yourself

- Know yourself and seek self-improvement
- Make sound and timely decisions
- Set the example
- Be technically and tactically proficient
- Seek responsibility and take responsibility for your actions

#### Leadership Principles You Apply to Others

- Know your subordinates
- Keep your subordinates informed
- Train your subordinates as a team
- Develop a sense of responsibility among your subordinates

#### Leadership Principles You Apply to Group Functions

- Employ your command in accordance with its capabilities
- Insure the task is understood, supervised, and accomplished

**Freedom Documents** – (1) Mayflower Compact – Nov 11, 1620 (2) Declaration of Independence – July 4, 1776 (3) Articles of Confederation – 1781 (4) Constitution of the United States of America – September 17, 1787 (5) The Bill of Rights – December 15, 1791

**3 Branches of Government** – Legislative, Judicial, and Executive

**Birthday and Birthplace of the Marine Corps** – November 10, 1775 at Tun's Tavern in Philadelphia, Pa.

**First Commandant of the Marine Corps** – Samuel Nicholas was the first officer commissioned in the Marine Corps and is therefore given credit for being the first commandant; however, the first official commandant, appointed by President John Adams was William Ward Burrows.

**Name of the Marine Officer sword** – The Mameluke Sword which was presented to Lt. Presley O'Bannon in 1805 during the Barbary Wars.

**Significance of Lt. Presley O'Bannon** – Led the charge against the Barbary Pirates fortress of Derna (Tripoli). After taking the fort he raised the American flag which was the first time the American flag was raised in the Old World.

**Grand Old Man of the Marine Corps** – Archibald Henderson who served the longest term as Commandant. 1820 - 1859.

**First Marine Amphibious landing** – Capt Nicholas led the first landing party in 1776 at New Providence Island in the Bahamas.

**First Marine Aviator** – Lt Alfred Cunningham

**First Female Marine** – Opha M. Johnson

**Origin of the term "Devil Dogs"** – Belleau Wood was a World War I battle (1-26 Jun 1917) where American's fought the Germans at Bois de Belleau in France. The Marines attacked the German forces across an open wheat field. Casualties were high and much of the fighting was hand to hand, but the Marines prevailed and secured Belleau Wood. The Germans so respected the Marines for their tenacity in combat that they called them "Teufelhunden" or "Devil Dogs." Teufel-hunden were the vicious, wild, and ferocious mountain dogs of Bavarian folklore.

**Origin of the Marine Blood stripe** – During the Mexican War, the Marines attacked the hill of Chapultepec beginning on 13 Sept 1847. There was fierce hand to hand fighting while the Marines engaged Santa Anna's forces atop Chapultepec. After defeating the Mexican forces, the Marines attacked into Mexico City and took possession of the National Palace where once had stood the Halls of Montezuma. Marine Officers and NCOs began wearing scarlet stripes on their dress pants to commemorate the Marine blood shed at Chapultepec and the Halls of Montezuma.

Name of the Marine Corps Band –"The President's Own"

**Marine Corps Motto - Semper Fidelis** – Latin for "Always faithful"

Marine Corps Colors – Scarlet and Gold

**Marine Corps Mascot** – The English Bulldog. Current mascot is named Sergeant Chesty XV.

Most Decorated Marine – Lieutenant General Lewis B. "Chesty" Puller is the most decorated Marine.

**Two Marines that have been awarded the Medals of Honor twice** – Sergeant Major Dan Daly received two Medals of Honor; the first, as a private, during the Boxer Rebellion and the second, as a Gunnery Sergeant, during

the Spanish American War. Major General Smedley Butler. His first medal of honor was awarded for actions in Vera Cruz. Mexico in 1914 and his second was for actions in Haiti in 1915.

#### LE III KNOWLEDGE

3 Basic Leadership Styles: Authoritative, Participative and Delegative

**Authoritative** – The leader, without consulting others for advice or ideas, tells subordinates what is to be done, how it is to be done.

**Participative** – The leader involves the ideas and advice of others in formulating the decision.

**Delegative** – The leader's decision will involve assigning specific tasks to specific individuals.

**Inspection** – When officials visit a place or group of people and check carefully to find out whether regulations are being obeyed.

**Evaluation** – When you consider someone or something in order to make an judgement about them.

**Proficiency** – Being able to do something well.

**Trepidation** – Fear or anxiety of something you are going to do or experience.

**Flag Terminology**- The American flag is referred to by different names depending on how and where the flag is being displayed. Marine Corps terms dealing with flags are precise and particular.

- 1. National Ensign- This is the national flag displayed over Marine or Naval Posts, Stations, or Ships. The National Ensign comes in three sizes:
  - a. Post Flag: 10 feet by 19 feet, flown in fair weather except on Sundays and national holidays
  - b. Storm Flag: 5 feet by 9 feet six inches, flown during foul weather.
  - c. Garrison: 20 feet by 38 feet, flown on Sundays and national holidays.
- 2. National Color- This is the national flag carried by Marine organizations. When not in the hands of troops, the National Color is entrusted to the command's adjutant.
- 3. National Standard- This is the national flag that is carried by a mounted, mechanical, motorized, or aviation unit in Marine organizations.

Saluting the "Colors"- Aboard military installations there are two times each day which service members salute the National Ensign. The first is at the beginning of the day, known as morning colors, which the flag is raised at 0800. During the raising of the flag, either the National Anthem or "To the Colors" is played. The second is at sunset when the national ensign is lowered. During the lowering of the National Ensign, either "Retreat" or the National Anthem will be played. In both instances, when out of doors, all service members must stop, face in the direction of the flag pole, come to the position of attention and render a hand salute. They must hold the salute until the last note of the music is sounded. If in civilian clothes, service members will stand at attention and place their right hand over their heart. There are other specific instances when honoring the respect for the flag is demonstrated by saluting. Refer to your cadet LE I text for more details.

**Purpose of the Chain of Command** - to ensure each individual receives instructions for a particular task from only one supervisor. When a commander wants a specific task accomplished, a subordinate leader is given an order and the order is passed down the chain of command.

#### LE IV KNOWLEDGE

Notes:

**Conflict** – Defined as any situation where incompatible activities, feelings or intentions occur together.

**Leader's Role in Conflict Resolution** – Maintain stability in the group by quickly eliminating conflict in an objective and reasonable manner.

**Two Causes of Conflict** – External and Internal Circumstances

**Fraternization** – The term used to describe inappropriate personal or business relationships amongst cadets of different rank or position.

**Types of Sexual Harassment –** Verbal, Physical and Non-verbal

**Patriot** – A person who loves, defends, or supports the ideals of their Country.

Patrick Henry – Patriot known for stating "Give me Liberty or Give me Death"

**Nathan Hale** – Patriot who said "I regret that I have but one life to give for my country".

**James Madison** – Patriot known as the father of our Constitution.


MCJROTC IG Inspection Study Guide School Year 2018 / 2019			
LE II, III, and IV are responsible to know the following:			
Uniform Regulations			
Web Belt - The edge of the belt tip is to extend a minimum of 2 inches and a maximum of 4 inches past the  Page 7 of 14			

wearers' left belt buckle edge.

**Military Alignment** - Shirt edge, belt buckle and fly of trousers are all in a straight vertical line.

**Trouser Length** - Meet at the juncture of the heel and the sole of the shoe, with ¼ inch tolerance above or below it.

Cover - Never worn indoors unless being inspected.

**Marine Corps Emblem** - On the cover, the wings of the emblem are placed parallel to the deck (floor) and the anchor is pointed forward. Cadet officer small rank insignia on direct opposite side.

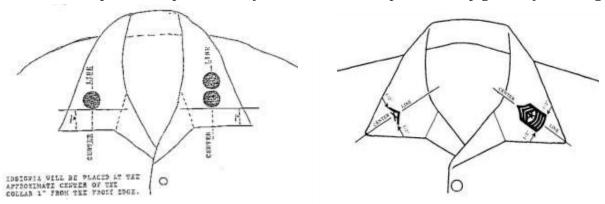
On the dress blues uniform, the left and right collar emblems are worn parallel to the deck with anchors pointed inboard.

#### **Insignia - Cadet Officer.**

Cadet officers will wear their large rank insignia centered on the shoulder strap of their blue coat, tanker jacket, and all weather coats.

On khaki and utility shirts, the small rank insignia will be worn centered between the top and bottom edges of the collar, one inch from the front edge.

The small officer rank insignia will be worn on the right side of the garrison cap opposite to the Marine Corps emblem, with the rank placed at a point midway on the arc of the flap and the flap generally bisecting the rank.



**Insignia** - **Cadet Enlisted Rank.** Enlisted rank insignia will be worn on khaki shirts, raincoats and utility shirt collars with the point of the chevron up, bisecting the angle of the collar, bottom edge ½ inch from the collar edge.

#### **Ribbons**

Males - Positioned 1/8 inch above the shooting badge (if worn) or 1/8 inch above the left breast pocket & centered, if no badges are worn.

Females - Worn in the same position as described for the shooting badges when worn on the khaki shirt. When worn with the shooting badge, they are positioned above, the same as the males.

#### **Marksmanship Badge**

Males - Worn 1/8 inch above the left breast pocket & centered.

Females - When worn on the khaki shirt, even with or up to 2 inches above the first visible button at the top of the shirt, and centered. On the uniform coats, they are positioned the same as the males.

#### Medals

Males - On the men's blue dress and blue-white dress coats, large medals will be worn centered above the left breast pocket with the upper edge of the holding bar on a line midway between the first and second buttons of the coats.

Females - On women's blue dress coats, one row of large medals will be placed centered over the left breast pocket with the top of the holding bar about 1 inch above a horizontal line tangent to the highest part of the pocket. When two or more rows of medals are worn, the top of the holding bars of the bottom row of the medals will be approximately 1/4 to 1 inch above a horizontal line tangent to the highest point of the pocket.

**Wearing Ribbon Bars with Large Medals** - When large medals are worn, all other ribbons with no medal authorized will be worn centered over the right breast pocket, the bottom edge of the lower row 1/8 inch above the top of the pocket.

Females wear ribbons on the right side of the coat front in about the same vertical position as worn with dress "B" and service "A" uniforms. Ribbon bars are normally worn in rows of three in the order of precedence from the wearer's right to left and from top down. Cadets who have not been awarded large medals, but who are entitled to wear a ribbon(s) for which no medal is authorized will wear such ribbon(s) over the right breast pocket as described above.

# **Uniform Types**

**USMC Uniform Types** – 4 types of uniforms are <u>dress</u>, <u>service</u>, <u>utility</u> and <u>physical training</u>.



Dress Blue "A"



Dress Blue "D"



Service "C"



**Utility MARPAT** 

#### **Uniform Components**

Blue Dress "Alpha" Blue Dress "Bravo" Blue Dress "Charlie" Blue trousers or skirt with blue coat, medals and ribbons. Blue trousers or skirt with blue coat, ribbons and shooting badge. Blue trousers or skirt with khaki long sleeve shirt and tie.

Blue Dress "Delta"	Blue trousers or skirt with khaki short sleeve shirt.
Service "Alpha"	Green trousers or skirt with green coat and L/S shirt.
Service "Bravo"	Green trousers or skirt with khaki long sleeve shirt and tie.
Service "Charlie"	Green trousers or skirt with khaki short sleeve shirt.
Utility Uniform	MARPAT Camouflage blouse and trousers.

# Marine Corps Officer Rank Insignia (LE I-IV)

General Officer	Field Grade	Company Grade	Warrant Officer
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General (Gen)	Colonel (Col)	Captain (Capt)	Chief Warrant Officer 5 (CWO5)
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Lieutenant General (LtGen)	Lieutenant Colonel (LtCol)	1 <sup>st</sup> Lieutenant (1stLt)	Chief Warrant Officer 4 (CWO4)
会会			
Major General (MajGen)	Major (Maj)	2 <sup>nd</sup> Lieutenant (2ndlt)	Chief Warrant Officer 3 (CWO3)
Brigadier General (BGen)			Chief Warrant Officer 2 (CWO2)
			Warrant Officer 1 (WO1)

# Marine Corps Enlisted Rank Insignia (LE I-IV)

Staff NCO Group		NCO Group	Junior Enlisted Group
Sergeant Major	Master Gunnery Sergeant	Sergeant	Lance Corporal
(SgtMaj)	(MGySgt)	(Sgt)	(LCPL
First Sergeant (1stSgt)	Master Sergeant (MSgt)	Corporal (Cpl)	Private First Class (PFC)
			No Insignia
Gunnery Sergeant (GySgt)			Private (Pvt)
			(I VI)
Staff Sergeant (SSgt)			

# Cadet Officer Rank Insignia

(LE I-IV)

<b>**</b>	<b>**</b>	
Cadet Colonel	Cadet Lieutenant Colonel	Cadet Major
000		
Cadet Captain	Cadet 1 <sup>st</sup> Lieutenant	Cadet 2 <sup>nd</sup> Lieutenant

# Cadet Enlisted Rank Insignia

(LE I-IV)

Staff NCO Group	NCO Group	Junior Enlisted Group
		<b>△</b>
Cadet Sergeant Major	Cadet Sergeant	Cadet Lance Corporal
(SgtMaj)	(Sgt)	(LCpl)
		<b>4</b>
Cadet First Sergeant	Cadet Corporal	Cadet Private First Class
(1stSgt)	(Cpl)	(Pfc)
		No Insignia
Cadet Gunnery Sergeant		Cadet Private
(GySgt)		Pvt)
Cadet Staff Sergeant		
(SSgt)		

**Cadet Ribbons (LE II-IV)** 

Cauet Ribbons (LE 11-1V)				
Legion of Valor Bronze Cross	Achievement	MCRA Outstanding Unit		
**************************************				
American Legion Award for	American Legion Bronze	Sons of the American		
Scholastic Excellence	Medal for Military	Revolution Bronze		
Daughters of the American	Military Order of the	Military Officers		
Revolution Bronze Medal	World Wars	Association of		
VFW Bronze Medal	Daedalian Achievement	Women Marines		
Noncommissioned Officers	Military Oder of the	Navy League Youth		
Association	Purple Heart	Medal		
Reserve Officers Association	American Veterans Meda	National Sojourners		
*				
Scottish Rite Medal	Outstanding Cadet Awar	Student Leadership		
Officer Leadership Award	NCO Officer Leadership	Civic Service Award		
Best Drill Cadet Award	Distinguished	Arts and Academics		
	Scholastic	Award		
Distinguished Military Training	Physical Achievement	Superior Marksman		
Athletic Participation Award	Longevity / Fidelity Award	Distinguished Conduct		
, territorio i di circino di circ	zongovity / mainty / main	Distinguished Conduct		
Best Drill Squad Award	Color Guard Award	Drill Team Award		
Band Drum and Bugle Corps	Rifle Team Award	Orienteering Team		
Recruiting Award				